

Sanford Medical Center Thief River Falls Community Health Needs Assessment Implementation Strategy 2017-2019

SANF BRD

dba Sanford Thief River Falls Behavioral Health Center EIN # 41-0709579

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Dear Community Members,

Sanford Thief River Falls Behavioral Health Center is pleased to present the 2016 Community Health Needs Assessment (CHNA) and Implementation Strategy. There is great intrinsic value in a community health needs assessment when it serves to validate, justify and defend not-for-profit status and create opportunity to identify and address community health issues.

During 2015 members of the community were asked to complete a non-generalizable survey to help identify unmet health needs. Sanford Thief River Falls Behavioral Health Center worked in partnership with Pennington County Public Health as we conducted the CHNA. Analysis of the primary research data and secondary research was used to identify health concerns and needs in the community. Community partners and public health leaders assisted with the development of an asset map that lists resources and assets that are available to address each need. A gap analysis and prioritization exercise was also conducted to identify the most significant health needs, and to further address these needs through the implementation strategies that are included in this document.

Sanford Thief River Falls Behavioral Health Center has set strategy to address the following community health needs:

- Physical Health
- Mental health

In this report you will find the implementation strategies for 2017-2019, information about what Sanford is doing to address the needs, assets and resources that are available in the community to address the needs, and a discussion on the impact from the 2013 implementation strategies.

At Sanford Thief River Falls Behavioral Health Center, patient care extends beyond our bricks and mortar. As a not-for-profit organization, ensuring that the benefits of health care reach the broad needs of communities is at the core of who we are. Through our work with communities, we can bring health and healing to the people who live and work across our communities. Together, we can fulfill this mission.

Sincerely,

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Brian Carlson Chief Executive Officer Sanford Thief River Falls Behavioral Health Center

Implementation Strategies

Priority 1: Mental Health/Behavioral Health

Mental health includes emotional, psychological, and social well-being. It affects how people think, feel, and act. It also helps determine how we handle stress, relate to others, and make choices. Mental health is important at every stage of life, from childhood and adolescence through adulthood.

Many factors contribute to mental health problems, including:

- Biological factors, such as genes or brain chemistry
- Life experiences, such as trauma or abuse
- Family history of mental health problems

Mental health problems are common but people with mental health problems can get better and many recover completely.

Sanford has made mental/behavioral health a significant priority and has developed strategies for the mental health and behavioral health of the area by securing CMS certification for the new Sanford Behavioral Center, developing a partial hospitalization program, and establishing partnerships with regional behavioral health organizations.

Priority 2: Physical Health

Sanford has made children and youth a significant priority and has developed strategies to improve the health of children and youth by expanding the Sanford Wellness Center to provide a youth fitness area, collaborating with community organizations to develop a community center model, and to create a partnership with local schools and child care providers to implement Sanford fit.

Sanford *fit* is an on-line community health activation initiative created by Sanford Health that provides engaging programs and resources to kids, families, leaders and role models across numerous settings to promote and activate healthy choices. The four key factors of healthy choices, a healthy body and healthy life included in *fit* are, MOOD – Emotions and Attitudes and RECHARGE – Sleep and Relaxation, FOOD – Mindful Nutrition Choices, and MOVE – Physical Activity Levels.

Sanford will focus on the physical health of patients by enrolling patients in the Medical Home program to provide education on nutrition, exercise and wellness. A multi-disciplinary medical team will work together to help patients meet their health goals.

Community Health Needs Assessment

Implementation Strategy for Sanford Thief River Falls Behavioral Health Center

FY 2017-2020 Action Plan

Priority 1: Mental Health / Behavioral Health

<u>Projected Impact</u>: Sanford TRF Behavioral health Center is a service provider for the behavioral health needs of the region

Goal 1: CMS Certification of Sanford Behavioral Health Center

Actions/Tactics	Measureable Outcomes	Dedicated Resources	Leadership	Community partnerships
Preparation for certification survey	Certification by CMS as a free- standing psychiatric hospital	Sanford – Local and Network	Sanford – Local and Network	
Engage consultant to perform a mock readiness survey in advance of the actual survey	Completion of the survey and recommendations received Development of plan of correction	Sanford – Local and Network Joint Commission Resources	Reps from respective organizations	

Goal 2: Development of a Partial Hospitalization Program

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
Complete a S.W.O.T. analysis of proposed program	Report developed from stakeholder input	Sanford Local	Sanford Local	
Complete a Return On Investment analysis of proposed program	Report completed and distributed to key decision makers	Sanford – Local and Network	Reps from each organization	
Development of space and implementation of new program	Actual implementation of the program	Sanford – Local and Network	Reps from each organization	

Goal 3: Develop partnerships with regional behavioral health organizations

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
Evaluate opportunities for partnerships with regional organizations	Listing of potential regional organizations that provide behavioral health services	Sanford – Local and System	Sanford – Local and System	
Work with Sanford system resources as necessary to develop regional partnerships	New partnerships developed with regional organizations	Sanford – Local and System	Sanford – Local and System	

Priority 2: Physical Health

Projected Impact: The health and wellness of the community is improved through the Wellness Center, specialists, and available services for the community members

Goal 1: Expanded Wellness Center

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
Sanford Foundation Thief River Falls fundraising campaign "Kids Unite" is raising money to develop a kids fitness area as part of our existing wellness center - \$250,000 goal	Fundraising goal achieved by the end of fiscal year 2016	Southeast Campus	Foundation staff and committees	

Goal 2: Develop Community Center

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
In partnership with various community organizations develop a community center model that meets the fitness needs of the community as identified by previous studies	Progress made toward planning, development and completion of a self- sustaining community center	Sanford – Local and System, TRForward planning committee comprised of community leaders and businesses, local legislators for funding assistance, City of Thief River Falls	Reps from all of the various resources	City of Thief River Falls

<u>Goal 3</u>: Improve the availability for exercise and nutrition education across the community

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
Provide Sanford <i>fit</i> Program to the local schools and child care providers	Sanford <i>fit</i> is available to all students and families in the area through classroom and <i>fit</i> website	Sanford <i>fit</i> leadership Classroom teachers	Sanford leaders	Local schools Child care leaders

Goal 4: Continued growth of Sanford Medical Home

Actions/Tactics	Measureable Outcomes	Resources	Leadership	Community partnerships
Enroll more patients in our Medical Home Provide enhanced education on wellness, nutrition, exercise, etc.	Increased numbers of patients enrolled / served	Medical Home Staff, Hospital / Clinic dietitians, Sanford Profile, Physical and Occupational Therapies	Reps from each organization	

Community Health Needs Assessment Key Findings

The top assessed needs from the 2016 primary and secondary research include:

- Economics affordable housing
- Transportation availability of good walking trails or biking paths
- Children and Youth cost and availability of quality infant care, services for at-risk youth, school cost and availability of quality child care, bullying, cost and availability of activities for children and youth, and teen pregnancy
- Aging cost of long term care, availability of memory care, and resources to help the elderly stay in their homes
- Safety the presence of street drugs and alcohol in the community, presence of drug dealers in the community, domestic violence
- Healthcare Access access to affordable health insurance, access to affordable prescription drugs, access to affordable healthcare, the availability of non-traditional hours, the cost of affordable dental insurance coverage, and the use of emergency room services for primary healthcare
- Physical Health cancer, chronic disease, obesity, poor nutrition and inactivity
- Mental Health depression, stress, suicide, and substance use and abuse
- Preventive Health flu vaccines, immunizations and routine visits with a primary care provider and dentist

How Sanford Behavioral Health Center is Addressing the Needs

Identified Concerns	How Sanford Thief River Falls Behavioral Health
	Center is addressing the needs
Economics	Sanford is addressing this need by sharing these
 Availability of affordable housing 	concerns and the results of the CHNA with
	community leaders. Additionally Sanford is working
	with developers directly to build market rate family
	housing on the former hospital site.
Transportation	Sanford is addressing this need by sharing these
• Availability of good walking or biking paths	concerns and the results of the CHNA with
	community leaders.
Aging	Sanford is addressing this need by sharing these
Cost of long term care	concerns and the results of the CHNA with
Availability of memory care	community leaders. Sanford will also be represented
• Availability of resources to help the elderly	at various local and state associations dedicated to
stay safe in their homes	positively impacting the identified issues.
Children and Youth	Sanford is addressing this need by sharing these
Availability of quality infant care	concerns and the results of the CHNA with
Availability of quality childcare	community leaders. Sanford has a variety of services
Availability of activities for children and	available that can positively impact some of the
youth	identified concerns, e.g., outpatient mental health

Identified Concerns	How Sanford Thief River Falls Behavioral Health Center is addressing the needs
 Cost of activities for children and youth Cost of quality infant care Bullying Cost of quality child care Teen pregnancy Availability of services for at-risk youth 	services, residential treatment programs, and continues to develop more services that will impact children and youth.
 Safety Presence of street drugs and alcohol in the community Presence of drug dealers in the communit Domestic violence 	community leaders.
 Healthcare Access to affordable health insurance Access to affordable prescription drugs Access to affordable healthcare Availability of non-traditional hours Cost of affordable dental insurance coverage Use of emergency room services for primary healthcare 	Sanford addresses this need by providing charity care through the Community Care Program and has a discounted rate for those who qualify for assistance. Sanford is also addressing the access issues through a recruitment plan and is actively recruiting for additional providers. Sanford TRF Behavioral Health Center has prioritized this as a high need and has developed an implementation strategy to improve access.
 Physical Health Obesity Inactivity/lack of exercise Poor nutrition and eating habits Cancer Chronic disease (hypertension, high abalasteral arthritic diabatera) 	Sanford has prioritized behavioral and mental health as an implementation strategy for FY 2016 – 2018.
cholesterol, arthritis, diabetes) Mental Health Depression Stress Suicide Drug use and abuse Under age drug use and abuse Underage drinking Alcohol use/abuse Smoking and tobacco use	Sanford has prioritized behavioral and mental health as an implementation strategy for FY 2016 – 2018.
 Smoking and tobacco use Preventive Health Flu shots (34.6% reported that children 6 months or older did not get a flu shot or flu mist each year) Immunizations (32% of respondents reported that children 6 months reported that children 6 months or older did not get a flu shot or flu mist each year) 	Sanford is addressing this need by sharing these concerns and the results of the CHNA with community leaders and various public health agencies in our service area.

Identified Concerns	How Sanford Thief River Falls Behavioral Health
	Center is addressing the needs
 having immunizations in the past year, and respondents report that 98% of their children are current on their immunizations) 21.7% have not seen a healthcare provider in the past year - 30.9% have not seen a dentist in the past year 	Sanford TRF has also implemented Same Day Sanford, an enterprise standard developed to increase access to primary care and hopefully improve immunization percentages as well.

Sanford Behavioral Health Center 2016 CHNA Asset Map

Identified concern	Community resources that are available to address the need
Economics	Affordable housing resources: TRF Housing & Redevelopment Authority – 218-681-5995 Rental Rehab Loans – 218-637-2431 Rehab loans for homeowners – 218-637-2435 ECHO Loans for down payment assistance - 218-637-2435 Public Housing (24 3-BR homes) -218-637-2431 First Time Homebuyers Program - 218-637-2431 USDA Rural Development – 218-681-2843 HUD (serving Pennington Co.) – 218-637-2431 Inter-County Community Council (Ioan & grant programs for limited income families) – 218-796-5144 Low income apartments: Riverside Terrace – 763-541-9199 Sherwood Park Townhouses – 218-681-6517 Skylite Apts. – 218-681-5995 Southwood Park Townhomes – 218-681-6519 Employment Resources: TRF WorkForce Ctr-218-683-8060 Major employers: Arctic Cat – 218-681-8558 Digi-Key - 218-681-6674 Land O'Lakes – 218-681-3146 Northwest Beverage – 218-681-1735 Pennington County – 218-683-7017 Pepsi – 218-681-3227 Sanford – 218-681-4240 Seven Clans – 800-881-0712 TRF City Govt. – 218-681-2943 U.S. Post Office - Walmart – 218-683-3643
Transportation	 Walking/Hiking resources: Greenwood Trails – 218-681-2519 River Walk – 218-681-3720 Agassiz Dunes – 218-739-7576 Riverland Trail – 218-253-4220 Wapiti Trail – 218-681-3720 Biking resources: Red Robe Classic bike ride Pathfinder Bike Shop – 218-681-3116
Aging population	LTC resources: Thief River Care Center – 218-683-8100 Oakland Park Nursing Home – 218-681-1675 Valley Home – 218-681-3286 Riverside Terrace (retirement apts.) – 218-681-76578 Sunwood Home – 218-681-7163

Identified concern	Community resources that are available to address the need
	Memory Care facilities:
	Thief River Care Center – 218-683-8100
	 Oakland Park Nursing Home – 218-681-1675
	• Valley Home – 218-681-3286
	Descurses to hale the alderiv star is their homes:
	 Resources to help the elderly stay in their homes: Pennington Co. Social Services – 218-681-2880
	 Pennington Co. Human Services – 218-681-2880 Pennington Co. Human Services – 218-681-2880
	 Hospice Red River – 218-681-6189
	 Country Health – 218-681-8214
	Northland Community Hospice – 218-681-4240
	Inter County Nursing Service – 218-681-0876
	Sanford Healthcare Accessories – 218-683-2588
	• Lincare – 218-681-8214
	• First Care Medical Services – 218-681-6189
	• S & S Rehab Products – 218-681-3710
	Behavioral Dynamics, Inc. – 218-681-6033
	• Life Alert – 877-830-3543
	Quick Response Alert – 877-315-7332
	Heritage Senior Center – 218-681-2793
	Caregiver Support through LSS – 218-280-3773
	Heritage Center congregate meals & home delivery – 218-681-2793
	Meals on Wheels – 218-681-6861
	 Weatherization – 218-796-5144 Energy Assistance – 218-796-5144
	• Ellergy Assistance = 210-750-5144
Children and Youth	Child Care Centers:
	Tri Valley Child Care Resource & Referral – 800-543-7382
	Discovery Place – 218-681-5202
	 Community Church Daycare – 218-681-5327 Sullivan Day Care -218-681-1179
	 Sullivan Day Care - 210-081-1179 TRF Child Care - 218-681-7454
	 Greenwood Learning Center – 218-681-2472
	 Head Start – 888-778-4008
	After School Activities:
	 TRF School System – 218-681-8711
	 St. Bernard's Catholic School – 218-681-1539
	 Park & Recreation Dept. – 218-681-2519
	Family Time Fitness – 218-681-6709
	Sanford WebMD Fit Kids
	Clinics:
	• Sanford Health – 218-681-4747
	• Sedra Medical Clinic – 218-683-5137
	Inter County Nursing Service – 218-681-0876
	Services for at-risk youth:
	• Big Brother/Big Sister – 219-681-8711
	• WIC – 218-874-7845
	Violence Intervention Project – 218-681-5557
	 Umbrella Tree Safety Center – 218-681-5557
	 Child Protection – 218-681-2880

Identified concern	Community resources that are available to address the need
	 Support for teen moms: Family Advocacy program – 218-681-8711 Communities Caring for Children (prenatal care) – 218-681-0876 Prenatal & Childbirth Education – 218-681-4240 (Sanford) Prenatal & Childbirth Education – 218-681-0876 (Inter county Nursing Service)
Safety	Pennington County Sheriff – 218-681-6161
	TRF Police Dept. – 218-681-6161 State Patrol – 218-681-0942
	Substance Abuse resources: Sanford Behavioral Health Center – 218-681-4350 Sanford Behavioral Health Clinic – 218-681-4351 Pathfinder Children's Treatment Center – 218-683-7180 Riverview Recovery Center – 218-281-9200 Glenmore Recovery Center – 701-683-8011 Narcotics Anonymous Alcoholics Anonymous Domestic Violence resources: Pennington County Sheriff – 218-681-6161 TRF Police Dept. – 218-681-6161 State Patrol – 218-681-0942 Violence Intervention Project – 218-681-5557 Umbrella Tree Safety Center – 218-681-5557 Child Protection – 218-681-2880
Healthcare	Sanford Health Community Care Program – 218-681-4240
Physical Health	Clinics: Sanford Health – 218-681-4747 Sedra Medical Clinic – 218-683-5137 Inter County Nursing Service – 218-681-0876 Physical Fitness resources: Sanford Wellness Center – 218-683-4367 TRF School System athletics – 218-681-8711 St. Bernard's Catholic School athletics – 218-681-1539 Park & Recreation Dept. – 218-681-2519 Studio K Fitness – 218-686-0752 Anytime Fitness – 218-681-1305 Family Time Fitness – 218-681-6709 Healthy U – 218-689-4791 Curves – 800-615-7352 Tae Kwon Do – 218-681-2462 Natural Health & Fitness – 218-681-1565

Identified concern	Community resources that are available to address the need
	Sanford Dietitians
	Cancer resources: • Roger Maris Cancer Center • Sanford Cancer Biology Research Center in SF • American Cancer Society Sanford Medical Home
	RN Health Coach
	Sanford WebMD Fit Kids
	Chronic Disease resources: Better Choices/Better Health American Heart Association The Sanford Project – to cure Type 1 Diabetes in Denny Sanford's lifetime Nutrition Education: Extension Office WIC Program
	 Farmers Markets: Cabin View Gardens - 218-681-1155 TRF Farmers Market - 218-964-5370
Mental Health/Behavioral Health (Substance Abuse)	Sanford One Care Clinics: Sanford Health – 218-681-4747 Sedra Medical Clinic – 218-683-5137 Inter County Nursing Service – 218-681-0876
	 Mental Health resources: Sanford Behavioral Health Center - 218-681-4350 Sanford Behavioral Health Clinic - 218-681-4351 Pathfinder Children's Treatment Center - 218-683-7180 Northwestern Mental Health Center - 218-281-3940 Ann Johnson - 605-328-6585 Nancy Rust - 218-681-2718
	 Substance Abuse resources: Sanford Behavioral Health Center - 218-681-4350 Sanford Behavioral Health Clinic - 218-681-4351 Pathfinder Children's Treatment Center - 218-683-7180 Riverview Recovery Center - 218-281-9200 Glenmore Recovery Center - 701-683-8011 Narcotics Anonymous Alcoholics Anonymous
Preventive Health	Clinics: • Sanford Health – 218-681-4747 • Sedra Medical Clinic – 218-683-5137 • Inter County Nursing Service – 218-681-0876

Identified concern	Community resources that are available to address the need
	Dentists:
	• Helmich Dental – 218-681-4041
	• TRF Family Dentistry – 218-681-2545
	• Ben Sayler, DDS – 218-681-1700
	Bryce Bray, DDS – 681-3233 (will provide a 5% discount)
	• John Yoon, DDS – 218-681-1700
	Michael Eickman, DDS – 218-681-2545
	Thomas Dimich, DDS -218-681-2545
	John Seaverson, DDS – 218-681-4041
	Donald Goodrich, DDS – 218-681-3254
	Martin Duchscher, DDS – 218-681-4506

Demonstrating Impact

The 2013 community health needs assessment served as a catalyst to lift up obesity and mental health services as implementation strategies for the 2013-2016 timespan. The following strategies were implemented.

Priority: Substance Abuse Services

- Participate in the Sanford enterprise implementation strategy for Sanford One Mind
- Establish systemic care plan for prescription drug abuse cases including behavioral health, primary care, and medical home departments
- Establish reliable network for detoxification and inpatient chemical dependency treatment centers
- Establish coordination of care between chemical dependency and mental health professionals
- Develop reliable chemical dependency outpatient services for adolescents
- Improve access to chemical dependency assessments for community

Priority: Care Coordination and Chronic Disease Management

- Participate in the Sanford enterprise implementation strategy for obesity
- Integrate dietician services with dialysis services
- Establish integrated approach to behavioral health within the function of primary care
- Implement Integrated EMR platform across clinic and hospital-based services
- Fully implemented hospitalist program with established connectivity to outpatient providers
- Establish comprehensive pain management program
- Refine and promote practices and communications of Medical Home team: RN health coaches, tobacco cessation specialist, outpatient social worker, cardiac rehab, dieticians, etc.
- Connect long term care facilities to providers and inpatient services

Priority: Access

- Expand urology coverage
- Create more complete oncology outreach program
- Improve access in general to "primary care" areas: family med/internal med/OB/GYN/pediatrics/psychology/psychiatry
- Satellite employer clinic model
- APP-MD team model
- Establish outreach dermatology services in TRF
- Establish neurology outreach services
- Establish comprehensive pain management clinic

Impact of Strategy to Address Substance Abuse

Sanford implemented a new EMR during February 2014 and has added e-prescribing. A chemical dependency counselor has been hired to work in the outpatient clinic. A new behavioral health center opened during 2015 and Sanford is working to receive CMS certification. Sanford is also working to establish a collaboration of partner organizations focused on behavioral healthcare to meet the needs of the regional community.

Impact of Strategy to Address Care Coordination

RN health coaches and Medical Home have been implemented to work with all patients with a chronic disease. Services are expanded to bring specialty practices to Thief River Falls on an outreach basis.

Impact of Strategy to Address Access

Sanford provides a Community Care program as the charity care program addressing free or reduced rates to patients who qualify and have need for medical care. Sanford TRF has implemented Same Day Sanford to increase access to primary care and improve immunization percentages.

Impact of the Strategy to Address Mental Health Services

Behavioral health services have been integrated into all primary care settings through behavioral health screening, PHQ-9 screening, and two behavioral health triage therapists. Additionally, a peer support advocate was added to assist those with chemical addition in accessing desired interventions.

Impact of the Strategy to Address Obesity

The Sanford Health *fit* initiative, a childhood obesity prevention initiative, continues to grow and mature as we work to refine the offerings and enable broad replication and meaningful use. Supported by the clinical experts of Sanford Health, *fit* educates, empowers and motivates families to live a healthy lifestyle through a comprehensive suite of resources for kids, parents, teachers and clinicians. *fit* is the only initiative focusing equally on the four key contributing factors to childhood obesity: Food (nutrition), Move (activity), Mood (behavioral health), and Recharge (sleep). Through *fit* we are actively working to promote healthy lifestyles in homes, schools, daycares, our clinical settings, and throughout the community by way of technology, engaging programs, and utilizing key role models in a child's life. In 2016 a new *fit* initiative will be available for 20,000 classroom teachers. The classroom curriculum has numerous modules that teachers can access and implement in part or comprehensively.

Profile by Sanford is a personalized retail weight loss program designed by Sanford Health physicians and scientists to be simple, effective and sustainable. With a certified *Profile* coach, personalized meal plans and smart technology to track progress, members see real results. Each weight loss plan is designed with a focus on nutrition, activity and lifestyle.

The enterprise obesity initiative addressed education for providers and education for patients and community members. The first annual Sanford obesity symposium was held in 2014. Over 400 healthcare professionals from the region and beyond registered for the 2014 and 2015 symposiums. The purpose of the symposium is to enhance the knowledge and competence of participants by providing an update on the latest research associated with the prevention, treatment and management of obesity. The target audience includes primary care physicians, pediatricians and specialty care providers, advanced practice providers, licensed registered dietitians, nurses, and other interested healthcare professionals.

The symposium is an opportunity to provide prevention and treatment practice guidelines for the adult and pediatric population. The planning committee includes several published providers who are sought after nationally and internationally for their expertise. Sanford is taking a comprehensive and multi-faceted approach to obesity prevention and treatment. The impact is demonstrated through the lives of our community members who have had positive outcomes because of our programs and services.

Community Feedback from the 2013 Community Health Needs Assessment

Sanford Health is prepared to accept feedback on our 2013 Community Health Needs Assessment and has provided on-line comment fields for ease of access on our website. There have been no comments to date aside from a question asked about the service area for this report. A reader wanted to know if a separate report was developed for the Lisbon, North Dakota area. Since there is no hospital in Lisbon a community health needs assessment was not conducted solely for that community.

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